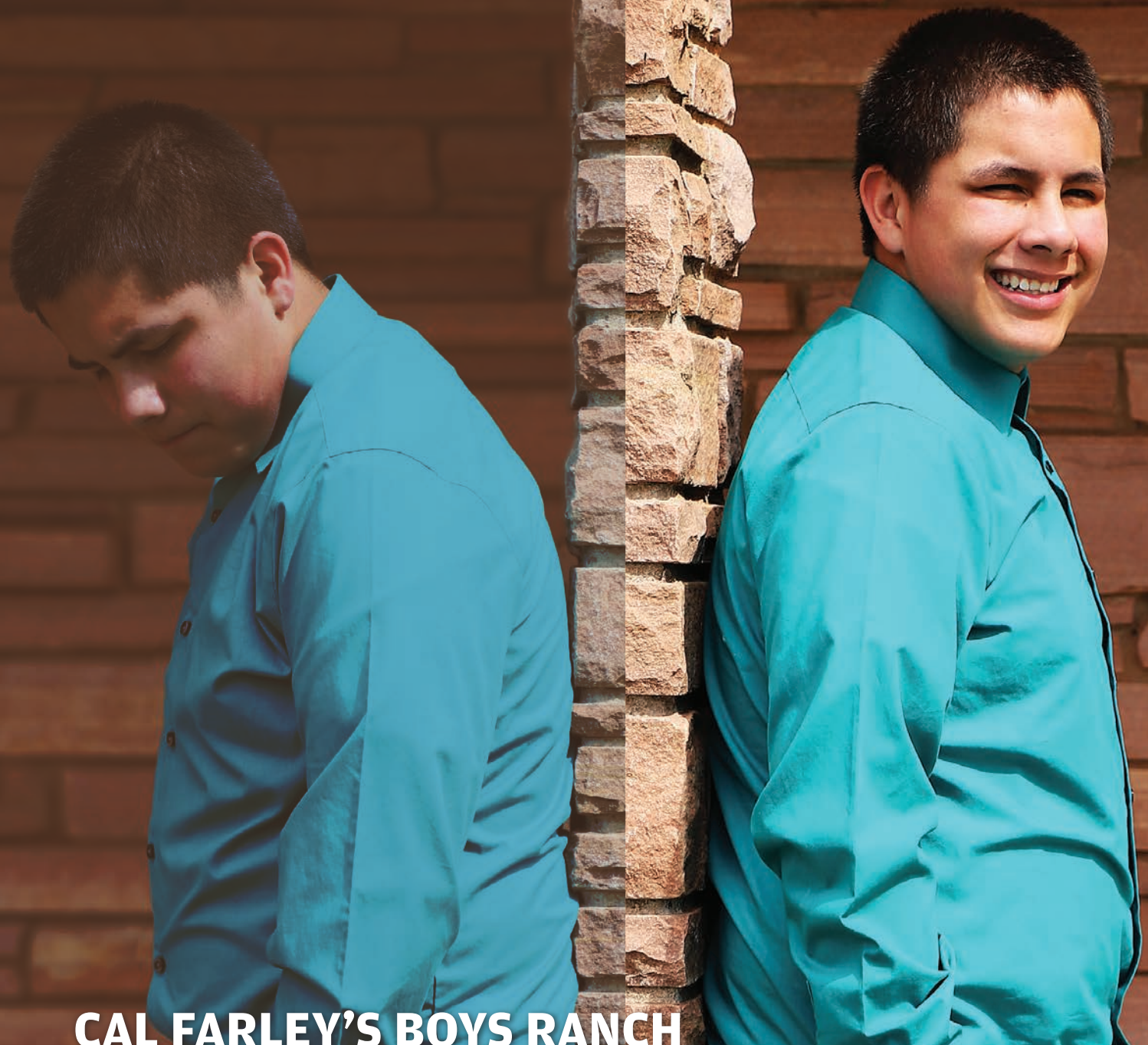


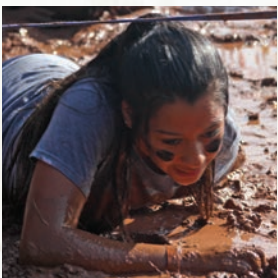
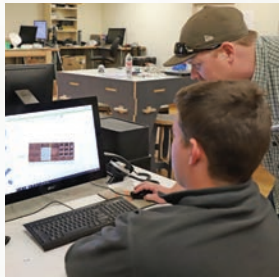
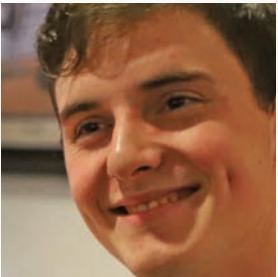
# WHY WE SERVE



**CAL FARLEY'S BOYS RANCH**

**2017-2018 ANNUAL REPORT**





## 2017-2018 Annual Report

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Cal Farley's provides professional programs and services in a Christ-centered atmosphere to strengthen families and support the overall development of children.

## CAL FARLEY'S SENIOR LEADERSHIP



**Dan Adams**  
President and  
Chief Executive Officer



**Mark Strother**  
Executive Vice President  
and Chief Operating Officer



**Michelle Maikoetter**  
Chief Program  
Officer



**Lacey LaPointe**  
Chief Development  
Officer



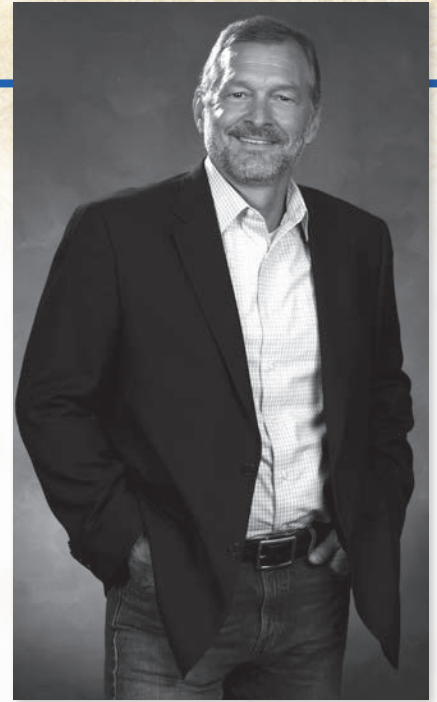
**Megan Johnson**  
Senior Vice President  
for Finance



**Wendy Kritser-Howard**  
Vice President  
for Human Resources



# Two worlds, one choice



Do you remember that classic series of films *Why We Fight*?

These seven documentary-style films, commissioned during World War II, were used by legendary filmmaker Frank Capra to spell out the reasons why the American public should support involvement in the second world war.

In *Why We Fight*, Capra presented audiences with a single, powerful idea: He described two worlds, one free and one in bondage, locked in a bitter struggle. Only one could survive, either freeing the peoples of the world or condemning them to lives of slavery and hardship.

What is the relevance of this, you might ask? The answer is simple enough:

Today, there's another great struggle in our nation. Today's conflict is not a physical battle between nations; thankfully, we aren't fighting literal enslavement or genocide. Yet, today's problem is nonetheless one that demands our attention — and involvement.

Our society faces a battle to decide what kind of future we want the least among us to have. To borrow from Capra's metaphor, two worlds lie before us today. And, the differences between them could not be more stark.

On the one hand, you have the world of hope. The children of *this* world are safe. Their physical needs are promptly met, and they receive the love and support every child desires. In this place, children are educated. They learn about God's enduring love for them, too. They are carefully prepared to become self-sufficient, productive members of society. And, they gain the understanding and patience they'll need to be tomorrow's good mothers and fathers, ensuring succeeding generations continue to grow in faith, hope and love.

Then, there is the other world — the world of helplessness. The child growing up in this dark place struggles under the weight of responsibilities no child should have to bear. He knows hunger. And failure.

And fear.

In the world of helplessness, a child doesn't dare dream about tomorrow — because the next day holds nothing but the same pain and struggle as today. He doesn't turn to a parent, teacher or friend for help when life gets hard. When he looks at them, he sees an enemy or even a clinched fist, not a helping hand.

Thankfully, children don't have to remain locked in this tragic place. Your commitment to and prayerful support of Cal Farley's Boys Ranch means boys and girls who grew up in helplessness can find the hope, the meaning their lives once lacked.

These daily victories, rescuing one young life after another, don't happen by accident. And, they don't happen without a proverbial army strong enough to stand in the gap for each child facing the dreary grey world of fear and self-doubt.

My friend, *you* are a part of that army. I'm not asking you to don a uniform and charge withering gunfire. I *am* asking you to serve tomorrow as you do today:

**Kneel** in support of the hurting boys and girls Boys Ranch serves. Lift up our children, staff and mentors in your prayers.

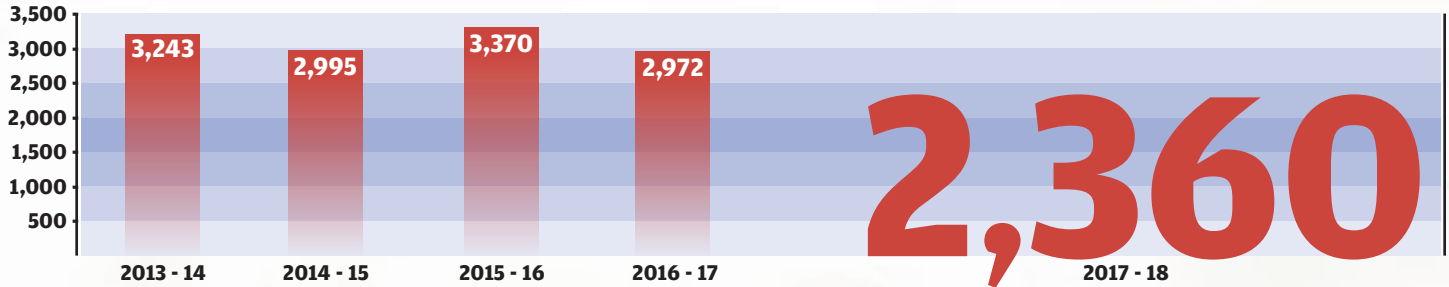
**Sit** down with your friends. Share with them the inspiring stories of our young people, making the most of your support to change the trajectory of their lives.

And, please **stand** for our boys and girls. Operating an entire community designed to breathe hope into young lives is a gargantuan task. Your support is crucial to making sure yesterday's youth keep reaching for their dreams, that today's children receive the second chance they richly deserve and that tomorrow's child knows someone is in their corner.

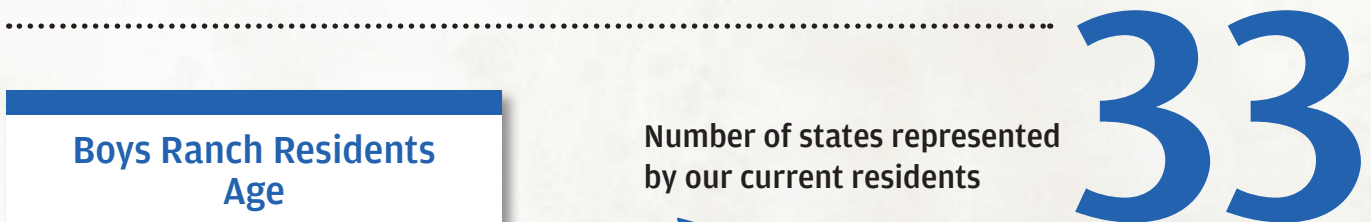
Cal Farley's Boys Ranch exists for these young people. They, truly, are *why we serve*.

# 2017-2018 STATISTICS

## Referral calls received



## Children served by Cal Farley's residential campus at Boys Ranch, Texas



### Boys Ranch Residents Age

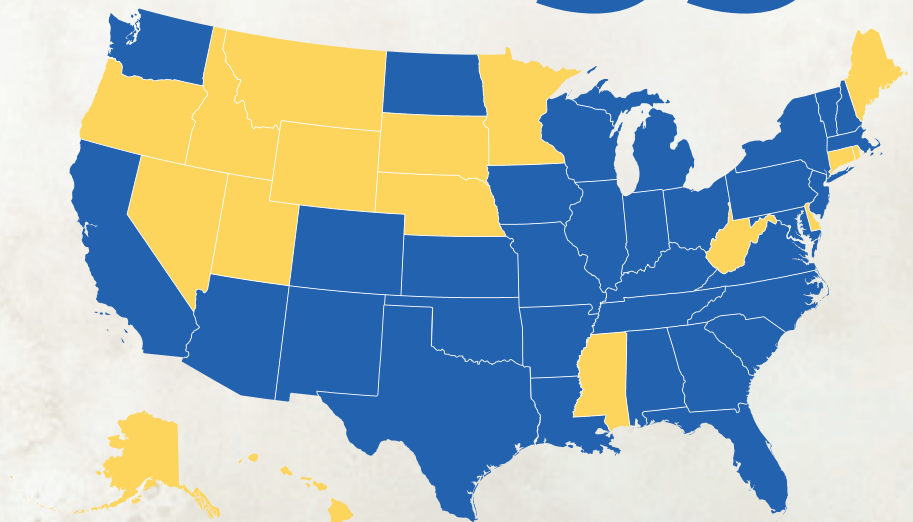
7 years old & younger	<1%
8-9 years	3%
10-11 years	4%
12-13 years	13%
14-15 years	29%
16-17 years	36%
18 years	15%

### Race/Ethnicity

Caucasian	60%
Hispanic	20%
African-American	18%
Asian-American	2%
Native American	<1%

\* Percentages rounded to the nearest whole number. May not total 100 percent.

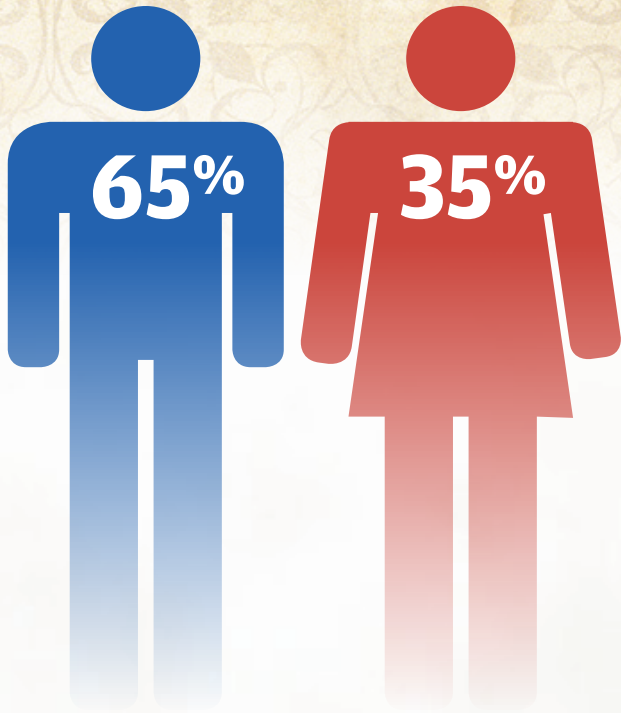
### Number of states represented by our current residents



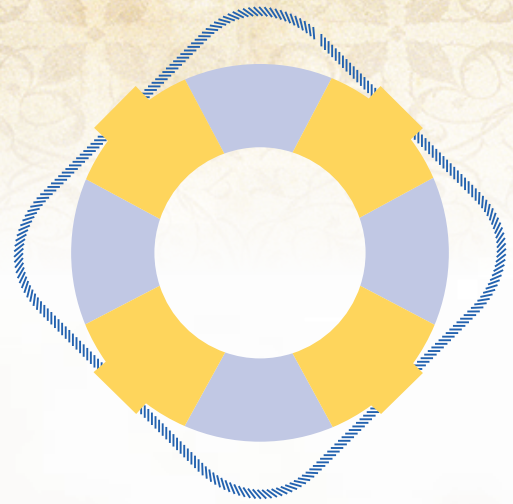
### State of Origin

The darkened states represent the home states of our many Boys Ranch residents.





Percentage of boys and girls in residence at Cal Farley's Boys Ranch



109

Alumni served by Cal Farley's Alumni Support Services

80



Alumni Support Services scholarship recipients pursuing associates, bachelors, masters, Ph.D., or vocational/technical certificate programs

33

Sibling groups

47 Boys • 30 Girls







# Intentionally *creating a* **supportive** **community**

Cal Farley's Boys Ranch is, by very definition, a supportive community.

Some refer to Boy's Ranch as being a place of therapeutic healing.

No matter how it is labeled, the work we do here to help mend broken hearts and fractured families is very intentional.

It has to be.

There is a uniqueness about our approach to child care. It includes great purpose in our planning. It requires that we always are moving in a deliberate direction: going forward, together.

Some childcare organizations exist as an agency in a single building. Cal Farley's unique campus is a collective community of individuals who are part of a model of leadership and service designed for everyone. Our children, our staff and our community all benefit from this model.

Located along the Canadian River in the panhandle of Texas, Michelle Maikoetter,

chief program officer, describes Boys Ranch as being its own delicate — and important — ecosystem. She points out the entire community does all it can to collectively protect what we have here, at every level.

"We know in order to raise healthy, well-adjusted children, we need to put them in a healthy environment with healthy adults," Maikoetter said. "This is what we believe. This is what we do. This is who we are."

We have a strong identity, one that helps us attract high-quality individuals to come alongside us and help care for the young lives entrusted to us.

We seek to find the children who have the greatest potential to benefit from what we have to offer. We approach challenges and opportunities from a human perspective because we acknowledge that all of us need a little help from time to time.

The children here feel valued. Our employees are engaged in our mission.

What we ask the children to learn, the staff also practices.

In a supportive community, relationships are far more important than programming or rules.

Of course, this doesn't mean there is no discipline. Our children enjoy structure in their day-to-day lives. Boundaries exist, as do healthy relationship rules.

Nurturing adults monitor behavior and help children identify options and alternatives so that they may create more rewarding interactions with others.

Because Boys Ranch is privately funded, we can make the best decisions — individual decisions — for our kids. There is no price point controlling the level of care we provide.

“A supportive community is one where spaces are created so that all who spend time here feel as though they belong and are safe, at all levels,” emphasized Maikoetter.

Perhaps even more important ? is being in a place where people are kind.

Working in trauma-informed care leaves no room for negativity or aggression. The safety of the group must always be protected.

What an amazing opportunity Boys Ranch has, to be both a supportive community and a healing community. We raise children to be loving and kind, and we inspire them to raise their own children this same way.

We can do this because our experts have the foresight to see what's needed.

What a blessing it is for the children we serve, when donations, large and small, empower us to meet these identified needs.

# Calesse: Communication is key to feeling loved



A tall, pretty girl with long hair tied back away from her face, Calesse smiles a lot.

There was a time when she hid her smile and tried to be invisible.

Calesse was in a tough spot. Her mom had taken a new job on the East Coast. This Texas-born girl was uprooted and planted in what felt like a strange land. And, it happened right during those vulnerable pre-teen years.

Girls can be mean. Calesse learned this the hard way. Despite trying to stay to herself, she was being physically bullied at her new school. One of many fights resulted in an emergency room visit.

“The kids at that school didn't know how to communicate,” she said. “But they sure knew how to fight.”

Calesse doesn't mince words when she says she hated it in Virginia. She became depressed and her thoughts turned to suicide. Mom was in a new relationship and had no intention of moving back to Texas. She did, however, decide to find a place for Calesse: Cal Farley's Boys Ranch.

Here, Calesse says she feels like she belongs. Not social by nature, Calesse loves her houseparents and appreciates how hard they work to care for her and her housemates. In addition, she has built strong relationships with youth workers. She is especially close to her caseworker.

Calesse said she enjoys school now, 100%.

“It's definitely a better school, the best one I've ever been in.”

She hopes to stay at the ranch until she graduates.

“The kids and the people here know how to communicate, how to talk about things,” Calesse said. “When you need to talk to someone, there's always someone you can go to.”

At Boys Ranch, Calesse learned adults can also be good friends.

“I do feel loved here,” Calesse said.





# Learning at Boys Ranch: \_\_\_\_\_ RECOVERY AND DISCOVERY

Getting a good education never goes out of style. For many of the youth who come to Boys Ranch, doing well at school may have taken a backseat to surviving the dysfunction they endured at home.

Many of our children tell us that before they came here, school wasn't a priority. If they attended, it may have been a place of brutal bullying for some and for others, their only

safe place. Consequently, many arrive on ranch significantly behind.

Being behind in school is one of the biggest indicators for future failure and poor life choices. If a child is not on schedule to graduate high school by age 18, studies strongly predict they will drop out.

Cal Farley's education platform is dedicated to recovery and discovery. Recovery of credits.

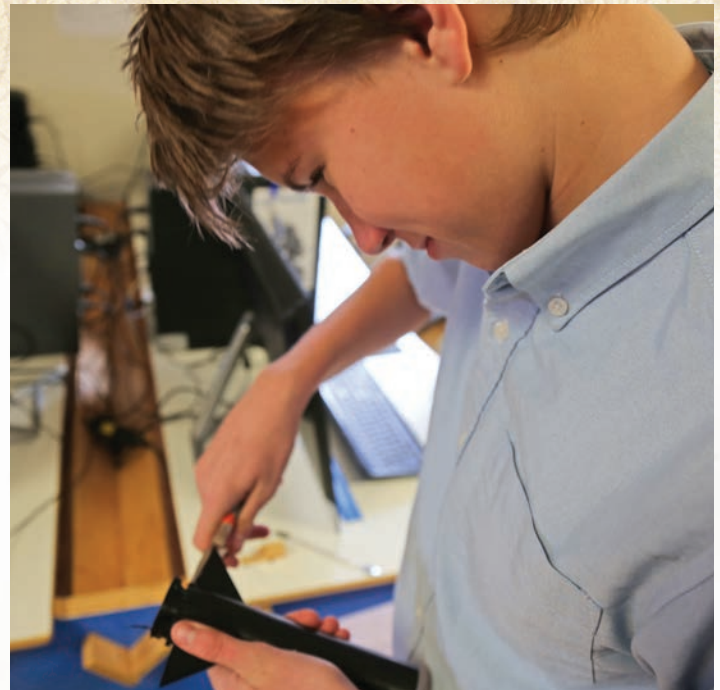
Discovery of possibilities. Not only do our youth get a chance to catch up to grade level, we see to it that they earn a high school diploma and learn work skills. If they want it, we help them pursue a college degree.

Boys Ranch also has a unique opportunity to work closely with Boys Ranch Independent School District. Though BRISD is a special-purpose public school district, the two entities do share philosophies — namely, believing that teacher and child must have a healthy relationship before learning can happen.

Success coaches and a respite room where support and redirection can be provided to a distraught child have been integrated into each school in the district.

To further encourage learning and to keep the youth engaged, every child age 14 and up is invited to participate in the Experiential Learning Program. All ranchers, regardless of age, participate in Community-as-Lab learning. These programs are meant to enhance the education they receive.

C.A.L. allows youth to spend time anywhere on campus learning, effectively turning the entire campus into a learning laboratory. Some C.A.L. activities lead to credit for our high school students in specific areas such as wildlife



management and horticulture.

“Our youth are encouraged to spend time in our Science, Technology, Engineering, Arts and Math Lab to design and build things; to take something apart, put it back together and even find a way to improve it,” said Keely Miller, the program’s director. “This often helps us find something that piques their interest — which usually lights a spark and begins a transformational process.”

Mark Strother, Boys Ranch executive vice

**Total number of children  
in Boys Ranch  
Independent  
School District K-12**

**302**

**Average  
class size**

**12**

**Percent of children  
who require special  
accommodations**

**30%**



**100%**

**Graduation rate  
for seniors in 2018**



president & chief operating officer, credits Boys Ranch's unique approach to education with the success he sees.

"In a way, we take a backward approach to education. Within the public-school setting, there's no time for tinkering and playing. A school may no longer have time for that, but our E.L.P. labs do."

A youngster who has learned various aspects of engineering when they build something in an E.L.P. lab will be familiar with these same terms when they encounter them in a math or pre-

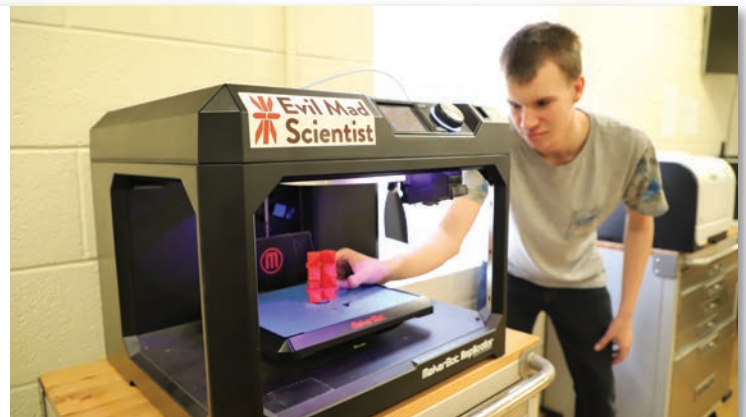
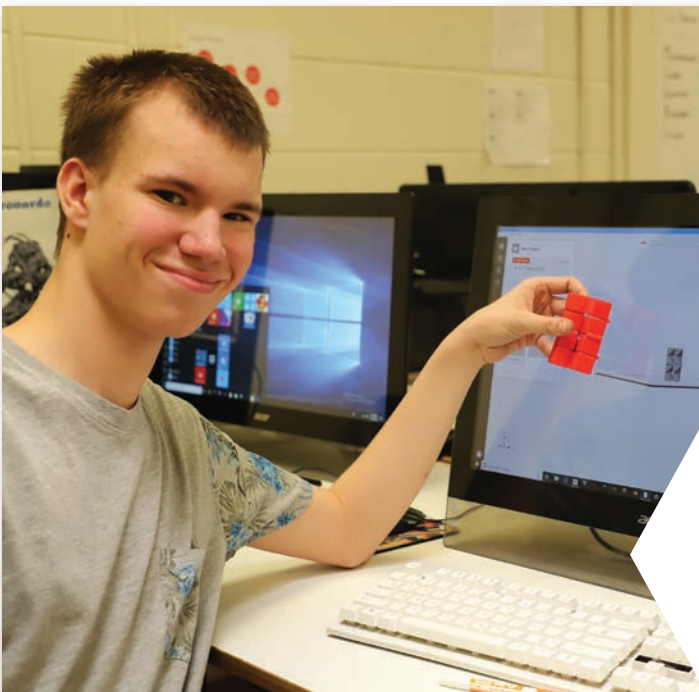
engineering class at school.

In short, Boys Ranch makes learning real.

Our youth can choose from more than 20 E.L.P. fields of study. A number of these choices provide an opportunity to earn certifications which help make a young person job-ready upon graduation.

The children at Boys Ranch are always being taught the value of a strong work ethic.

"We do transformational things that light a spark in kids, and they get excited," noted Miller. "They see they might be able to do that."



## Career-prep: COLETON

Two weeks after his arrival at Boys Ranch, Coleton was introduced to the Science, Technology, Engineering, Arts and Mathematics Lab. His eyes lit up. He knew he'd find some things to do in this building.

The S.T.E.A.M. Lab is a key component of the Experiential Learning Program, one of many places on campus where our youth gain valuable skills.

Coleton was so excited about getting started that Phillip Miller, who supervises much of the STEAM learning, invited him to become his aide.

A love for tinkering and a natural knack for building things – things he learned from his grandpa – helped make Coleton a whiz at digital fabrication. He's learned about 3D modeling, scanning, fabrication and printing. He can maintain 3D printers. He's knows Autodesk 123D and Fusion 360 software, both industry standards.

Coleton displays a perfectly printed 'fidget cube.'

"I had to do 45 prototypes before I got it totally right," he said, chuckling as he remembered a month's long work.

Repetition can be key to learning.

"He knows a little bit about everything in here," noted Miller. "He's a jack of all trades, but still working to be a master."

Miller relies on Coleton to tutor some of the younger children who want to learn computer skills.

"I really love helping people," the 17-year-old said.

Coleton also has spent time learning welding and woodworking. He's been exposed to Computer-Numeric-Control software that operates an automated router to laser-cut steel.

While he's not sure what career he wants to pursue, Coleton still has time to decide. He certainly will have choices. His big heart will lead him to the right place.

"Whatever I do, I will be helping others," he said.





# A HEALTHY CHILD *is a happy child*

At Cal Farley's Boys Ranch, we know healthy, happy children heal faster.

On any given weekday, an average of 16 children will visit the Boys Ranch Clinic. They come with tummy aches and fevers, asthma attacks and itchy eyes. Sometimes, our children have sprained ankles or poison ivy. These typical ailments are tended to in a timely way, and the youth return to their daily lives.

But at Boys Ranch, children receive medical care outside the norm, too. As with other areas, Boys Ranch seeks to innovate and improve our approach to healthcare on campus. Cal Farley's has provided quality onsite medical care for our children since the late 1960s.

"It takes a significant amount of resources to be able to offer high quality, on-site medical care to our children," said Robert Marshall, vice president of Boys Ranch operations. "We make this a priority as we, probably better than anyone else, understand how important it is that children be physically well in order to begin the important work of healing in other areas."

Prior to their arrival at Boys Ranch, some of our children had medical needs that simply weren't being met. When a family must choose between buying food or paying for a doctor's visit, potatoes will trump prescriptions every time!

Our goal is to mend broken hearts. In doing so, we make sure every child we serve is physically well, too.

Because Boys Ranch is a place of physical *and* emotional healing, we ensure obstacles that

kept one of our kids from receiving medical care disappear. Period.

Occasionally, a family lacks insurance, or their insurance will not cover the cost to medically treat a child. If this happens, Cal Farley's intervenes to cover the cost.

Thanks to generous donors, our children have access to medical care 24-7 through an on-site clinic where nurses, practitioners, and doctors come to campus to care for the needs of the Boys Ranch family. A special fund even ensures any unbudgeted medical need, no matter how severe or expensive, may be considered.

Today's on-ranch clinic provides basic medical, dental and vision screening and provides special care for chronic health problems. Sports-related injuries are common during the school year. Daily adventures in the summer can sometimes result in scrapes and sprains.

Having an onsite clinic means our children do not have to endure a long journey away from campus to see a doctor. Basic illnesses and injuries are treated within 5 minutes of their home.

Dentists, optometrists and specialists such as an allergist make regular visits to campus to care for our youth. Most recently, chiropractic care became available to the children.

Boys Ranch also has fully-trained paramedics and an ambulance on-site and on call 24-7. We are prepared for any emergency at any time.

The cost to provide this caliber of medical care for our children, as you might imagine, is high, exceeding \$1 million each year. However, Boys

## 2018 MEDICAL APPOINTMENTS

**4,090**

..... Total resident clinic visits

**47**

Total resident referrals to specialists

**223**

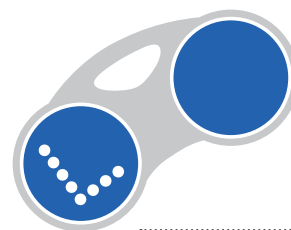
Total resident optical appointments

**400**

..... Total eye glasses ordered/replaced

**40**

..... Total contact lens orders



**221**

Total resident dental care appointments

Ranch leadership decided long ago to make this a priority.

“Being able to treat the children here, where they are familiar with all of their caretakers at all levels,” Marshall explained, “increases their sense of security, which is a big part of their individual wellness.”

The medical needs are real. The donor support is deeply appreciated. And, with your help, healing is happening!



## FUND HELPS CORRECT ELVIS' EYES

When Elvis arrived at Boys Ranch, the then 15-year-old was excited about the possibilities. Many of the experiential learning programs piqued his interest, especially the culinary classes and the opportunity to engage in some athletic training and learn about sports medicine.

Every child arrives here with baggage, some more than others. Elvis was carrying a special burden on his shoulders.

Elvis suffers from vision ailments, namely estropia, meaning his eyes tend to move in different directions and often cross. Estropia only affects 1.2 percent of children. He also has hyperopia, where his eyes do not bend or refract light properly to a single focus to see images clearly.

Because he often squinted to compensate for his vision troubles, Elvis took more than his fair share of teasing and bullying about his ‘weird’ eyes before he arrived at Boys Ranch.

At Boys Ranch, though, children receive a much-deserved chance to live a better life.

In our care, Elvis sees a vision therapist, who is retraining his eyes to function normally. With the help of his houseparents, he also completes regular home therapy.

For Elvis, things are looking better, literally.

“When I first got to ranch, you couldn’t see any white in my eyes, but now you can,” Elvis pointed out.

He’s not squinting as much now, his eyes are beginning to stay centered.

Thanks to a very generous group of donors, a special fund exists to pay a child’s medical expenses that may not otherwise be covered. This fund has covered the cost of numerous treatments not covered by insurance or Medicare. This includes dental and vision care, various therapies, major surgeries and emergency procedures.

We fully realize that for a child to feel whole, he or she needs to feel good emotionally, psychologically, spiritually *and* physically. It’s just how we care for the children we love.





# At Boys Ranch, **ADVENTURE** **IS A PHILOSOPHY**

At Boys Ranch, adventure is a philosophy.

As a matter of fact, if you look at our organization's model of leadership and service, you'll see that adventure surrounds, and is key, to what we do here daily.

Mark Strother, executive vice president and chief operating officer, believes everything that happens at Boys Ranch should provide adventure for our kids.

"If a child is in a place where they feel safe and as if they belong, and you give them a purpose that is greater than themselves, they will thrive," Strother contends. "Adventure helps fill this universal need."

Since 2005, Cal Farley's Boys Ranch has had staff solely dedicated to helping our young people feel empowered through choices in innovative adventure. This orchestrated risk management has become a vital part of life at Boys Ranch — a

process essential to creating personal growth and happiness for the children we serve.

Our children have access to countless activities, many taking them out into nature. These adventures, often tied to experiential learning, usually require that they work closely together as a team. This helps participants develop better communication and social skills. It increases self-awareness as participants give each other positive feedback. If someone's not pulling his or her weight, someone else may point it out. Likewise, if someone is doing an exceptional job, other participants will express their admiration and praise.

Horseback activities, camping, hiking, biking, fishing, swimming, skiing, kayaking, outdoor survival, rocketry, hunting, archery, rock climbing and ziplining are all things our children get to enjoy. This is beyond the school activities like clubs and organizations and athletics. Even more



popular are the annual cardboard boat race and The Gauntlet race, two organic events that have become campus-wide competitions.

As Luke Benton, who oversees adventure programming, tells it, “Adventure is not always extreme outdoor activity. It can be helping at a homeless shelter, or planting trees for a windbreak.”

“Empowering young people is about giving them choices,” Benton added.

Adventure teaches confidence and endurance. It promotes awareness, patience and resilience. There’s something about helping a child push through their personal limits that gives them a tremendous sense of self-worth.

Although the word adventure suggests it’s all about having fun, activity-based living provides profound benefits to our children. Valuable life lessons are learned, including the importance of cooperating with others and working as a team.

Ultimately, the children here will tell you: The best adventures, the ones they value the most, are relationships.



## **GAUNTLET RACE HELPS KIDS BUILD SELF-WORTH**

“Man, it was hard,” says Kenyon, referring to the Slick Wall that was part of the Boys Ranch campus-wide gauntlet race held in July.

“I fell going up it five times,” laughs this hefty 18-year-old, adding, “they told me I could walk around it, but I wasn’t about to do that.”

With a little bit of coaching from his mentor about how to brace his legs, Kenyon took hold of the rope and, on his sixth try, he successfully reached the other side.

The slick wall, a large flat structure drenched with mud, was placed on a hill so it inclined. It was just one of 20 obstacles race organizers had concocted to challenge

youth who wanted to complete the 3.5-mile course around Boys Ranch.

Kenyon isn’t sure what was harder, the slick wall or the reacher. The reacher required crawling across a mud pit under fringed barricade rope. Boys Ranch fire department was on hand, spraying water on the hot racers as they crawled. It was an especially tough, but fun obstacle.

What started long before as a few staff members training in their off-time became a few youth interested in testing their endurance. Soon, an entire home of boys was doing crazy, extreme challenges in their front yard. It didn’t take long for all of Boys Ranch to get excited about being in an obstacle race.

More than 200 participants including ranchers, administrators, houseparents, caseworkers, counselors, custodians and their family members, made the 2018 event a huge success.

Outdoor running adventures like The Gauntlet are always more about teamwork and camaraderie than winning. Over and over on the course, youth could be seen encouraging and helped another along the way.

Boys Ranch exists to help children to experience new things in a safe place. There’s something about doing a difficult thing – and succeeding – that gives a child a real sense of self-worth.





# Corporate friends help close **FINANCIAL GAPS**

While Boys Ranch never caps the cost of a day in the life of any child we serve, that doesn't mean we don't know very well what that cost is.

Specifically, it costs \$38 per day to provide care for each child at Boys Ranch. Individual donors, of course, are our lifeline. However, an additional cash or in-kind gift from a business goes a long way in closing financial gaps.

As one of America's largest child and family service providers and a 501(c)(3) organization, every single gift counts.

Boys Ranch does not seek state or federal funding. Yet, our professional services and programs are provided to hurting children and hurting families at no cost — money should never stand between a child and the help he or she needs.

From the very beginning, our founder asked local businesses to give of their time, talent and treasure to help feed, clothe and transport the children at Boys Ranch. As the children began coming here from all over the nation, so has the financial support.

Corporate sponsors now number about 50 each year. Many support our work through significant in-kind gifts. Other sponsors write checks and encourage their employees to give.

Giving levels provide these corporate friends access to sponsorship of annual events like the Boys Ranch Rodeo +adventureFEST.

Our sponsors are local, regional and national and represent a very diverse group. Kaitlyn Johnson, director of corporate & foundation relations, said



sponsors often become passionate about Boys Ranch themselves. To make their contributions even more personalized, some choose to focus on specific programs at Boys Ranch.

Johnson shared a vivid example: As Boys Ranch youth began competing in area culinary arts competitions, it became clear that the campus cooking lab — originally built to train home, rather than professional, cooks — required extensive renovation.

“An area chef agreed to mentor our kids enrolled in the culinary arts program for a cooking competition,” she explained. “He is a member of a Texas Panhandle organization made up of chefs and business owners. The cost to do the renovation, scheduled for summer 2019, is \$110,000. This chef’s organization donated the first \$5,000 to us for this project.”

A few small, individual donations came in, followed by a few other significant gifts for the program. Then, Johnson secured a foundation grant to fund the remaining need.

“We are constantly surprised,” Johnson said.

She is referring to corporate citizens, organizations and small businesses, who choose to give to Cal Farley’s.

“No gift is too small or too big,” she said.

*“Cavender’s Amarillo is so proud to support Cal Farley’s Boys Ranch.*

*We love being part of the annual Boys Ranch Rodeo and watching the work this wonderful organization is doing in the lives of these young men and women!”*

**- Jennifer Green**  
Public Relations & Special Events

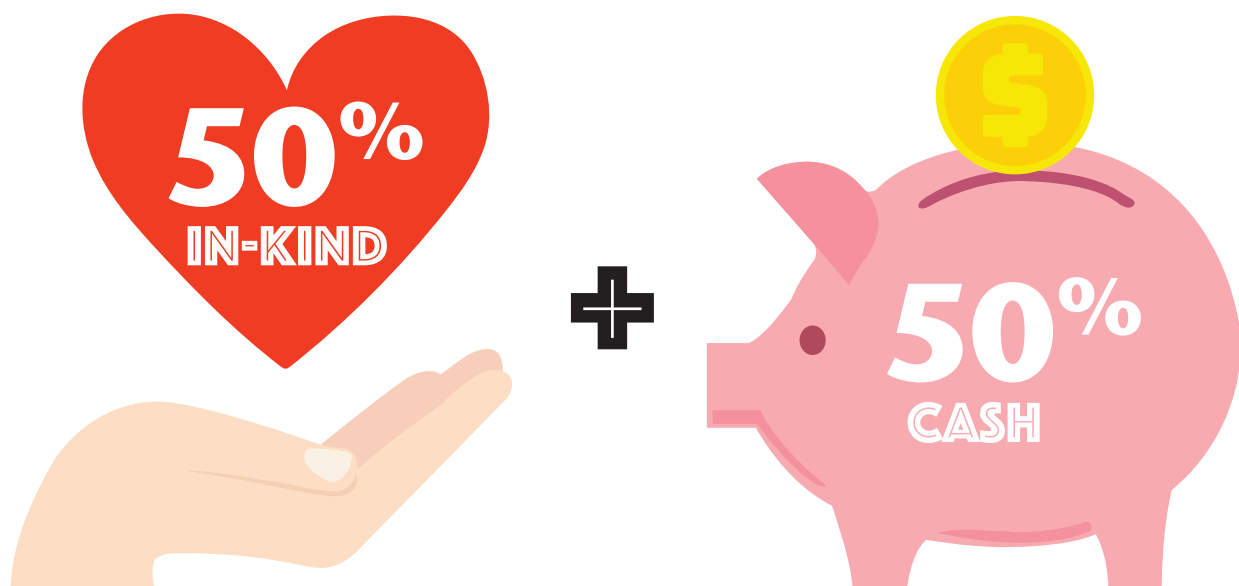
By combining gifts, we make significant progress in programs and facilities for the children.

Many Boys Ranch partners initially don’t realize the depth of our work with youth. When they have a total understanding of the scope of programs we offer, and really see how their money is used, they become very excited.

This excitement leads to donors referring their professional colleagues and friends to us, and a domino effect occurs.

As with our youth, relationships are the key to everything at Boys Ranch — including corporate partnerships.

## 2017-18 CORPORATE SUPPORT







# *A growing community:* — **alumni assistance**

Boys Ranch has transformed the lives of many children. Still, those post-high school years, about age 18 to 24, can bring unforeseen challenges to a young man or woman learning to live on his or her own. Cal Farley's Alumni Support Services Department, created in 1999, exists to help our young adults maneuver these years — and, if necessary, beyond.

“Eighteen is still very young for our children,” explained Kim Reeves who administers the program. “When they leave the protected environment of the ranch, it is very hard for some of them to adjust. We’ve learned that if we expect them to totally fend for themselves, the results may not be good.”

The young people who use alumni services usually have little to no family support. They need more time to mature, and they need to continue to learn independent living skills.

Some of our youth attend a residential college campus or pursue military careers. Others enter

the workforce, using valuable skills learned at Cal Farley's. For them, moving into adulthood usually works out well.

But for those who need help, Cal Farley's offers low-cost housing, food and continued direction at our Alumni Support Independent Living Center.

The facility was built to accommodate 22 ranchers in transition. Reeves said the facility can house as many as 33, if necessary.

There is a real need for expansion.

Our alumni support staff includes life coaches, caseworkers and counselors who create an individual plan for each resident's transition to independence. They help them enroll in college, find a job and when appropriate, a rental home. Residents of the independent living center must maintain a job and save money to purchase necessities. They pay a modest income-based rent, which is returned to them when they leave as an additional help with independent life.



For those alumni who choose to pursue college or career training, the Boys Ranch scholarship program helps cover some cost, as long as a qualifying student performs well academically and maintains a consistent course load.

“Some of the students in our center are attending nearby Amarillo College, which does not offer student housing,” Reeves noted. “They may reside at the center until their degree is earned. Then, we help them transition on to the next level, whether that is a university or a job.”

How long a young adult is allowed to stay at the center is determined by their individual goals and circumstances.

Alumni Support Services helps *all* Boys Ranch alumni. Older alumni call upon the program for support getting personal and medical records from their files. They may utilize counseling services. Occasionally, they require temporary housing.

“Sometimes, they just want to be reminded they are still loved. Some of our older men ask for accompaniment to doctor appointments. Some want our help making final arrangements and the assurance they may come home to be buried at the Boys Ranch Cemetery,” said Reeves.

It’s only natural Boys Ranch would help them. Regardless of age or in what era they were with us, each will *always* be part of the Boys Ranch family.

## Onward & upward: Stuart focused on very lofty dreams

“I want to go to space,” Stuart enthused. “I want to be one of the first people to walk on Mars.”

Stuart, 20, will enroll in Embry-Riddles Aeronautical University in the fall to study aerospace engineering.

In 2014, when he arrived at Boys Ranch, Stuart was a misbehaving teenager who liked to physically fight with his older sister. He had become skilled at squaring up to his mentally ill, single mom when she tried to discipline him.

Maybe his head was just too far up in the clouds. Maybe he was a bit too preoccupied with his childhood dream of exploring space. Whatever the reason, the fact was this math whiz with a high IQ was behind a grade level and failing every class on his schedule. His social life was a catastrophe.

In short, he was in crisis.

Within just months, Stuart’s situation took a positive turn. Counselors, houseparents and teachers helped him manage his rage and focus instead on his academics. He worked hard and recovered enough credits to graduate high school in 2017.

Now an alumnus, Stuart has taken advantage of Cal Farley’s alumni-support programs. He participated in Bridge the Gap, spending the summer after his senior year on campus, working in the meat shop, a craft he learned through the Experiential Learning Program.



In August 2017, he moved into the Alumni Support Independent Living Center in Amarillo, Texas, and enrolled at Amarillo College using a Boys Ranch scholarship.

Stuart’s grades have been good, considering he also works 20-plus hours a week in a prominent grocery chain’s meat department to help cover his living and school costs. He’s even been able to save more than \$10,000 for this next phase of his life.

“I needed this, I appreciate this,” Stuart said of the alumni services helping him. “In my situation, I didn’t have any family, no one to send me money or help me pay my bills. None of this would be possible for me without Cal Farley’s.”

Stuart will finish his studies in May 2019. He plans to continue working and, if possible, will seek a transfer to another grocery store in Florida, where Embry-Riddles is located. He knows he will have to work even though he expects his studies to be harder at this next level.

Fortunately, Stuart will continue using a Boys Ranch alumni scholarship to help pay for a portion of his education expenses.

Fascinated with space since he was little, Stuart is determined to rise above his raising and make something of his life. And, if all goes as he plans, he’ll do it on another planet!



# 2017-2018 FINANCIAL STATEMENT

## REVENUE

### FUNDRAISING REVENUE

Annual Giving	10,246,973
Planned Giving	12,983,290
Major Gifts	1,319,558
Corporate & Foundation Gifts	596,396
<b>TOTAL FUNDRAISING REVENUE</b>	<b>25,146,217</b>

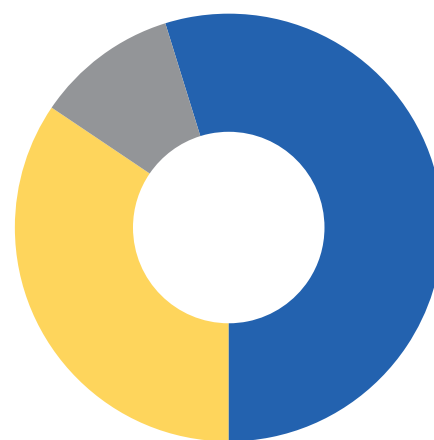
### SUPPORT FROM CAL FARLEY'S BOYS RANCH FOUNDATION

**17,781,937**

### OTHER REVENUE

Investment Revenue	2,996,654
Other Revenue	664,314
<b>TOTAL OTHER REVENUE</b>	<b>3,660,968</b>

**TOTAL REVENUE 46,589,122**



Total fundraising	54%
Cal Farley's Boys Ranch Foundation support	38%
Total other income	8%

## EXPENSES

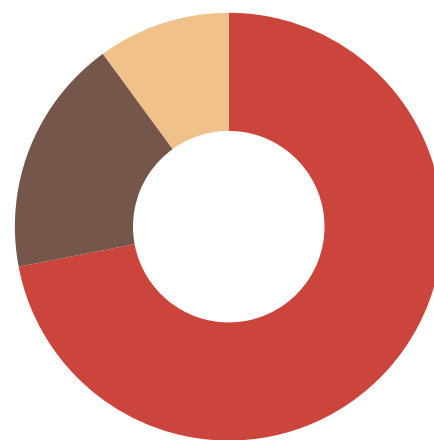
Boys Ranch	28,616,243
Alumni and Program Support	1,924,863
Community Based Services	251,146
<b>TOTAL PROGRAM EXPENSES</b>	<b>30,792,252</b>

**FUNDRAISING EXPENSES 8,841,054**

**ADMINISTRATION AND GENERAL EXPENSES 4,780,707**

Other Losses 1,650,723

**TOTAL EXPENSES 46,064,736**



Program services & education	67%
Fundraising	19%
Administrative & general	14%

\* Percentages rounded to the nearest whole number. May not total 100 percent.

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Chairman  
Since September 2012



**Lance Purcell**  
Vice chair  
Since October 2014



**Aaron Pan**  
Secretary & Treasurer  
Since October 2014



**Dan Adams**  
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Since November 2004



**Tanner Alexander**  
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**Julie Attebury**  
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**Jane King**  
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**Mike King**  
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**Jeff Mitchell**  
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Since May 2013



**Julie Attebury**  
Vice chair & secretary  
Since October 2017



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President & CEO  
Since October 2004



**Mike King**  
Since October 2013



**Sam Lovelady**  
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**Tom Roach III**  
Since October 2009



**Malcolm Shelton**  
Since October 2014

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Since October 2017



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Since October 2018



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**Virginia Maynard**  
Since October 2015



**Greg Mitchell**  
Since October 2018



**Alan Roberson**  
Since October 2016



# Our generous donors

Boys Ranch has transformed thousands of children's lives since 1939! Thanks to your generous gifts, we offer our services at no cost, meaning a family's ability to pay will never stand between a child and the help

he or she needs. While a complete list of the friends who make our work possible could fill volumes, this small list is a simple thank you to the generous men and women who support our youth!

## Cumulative donations for 2017-2018

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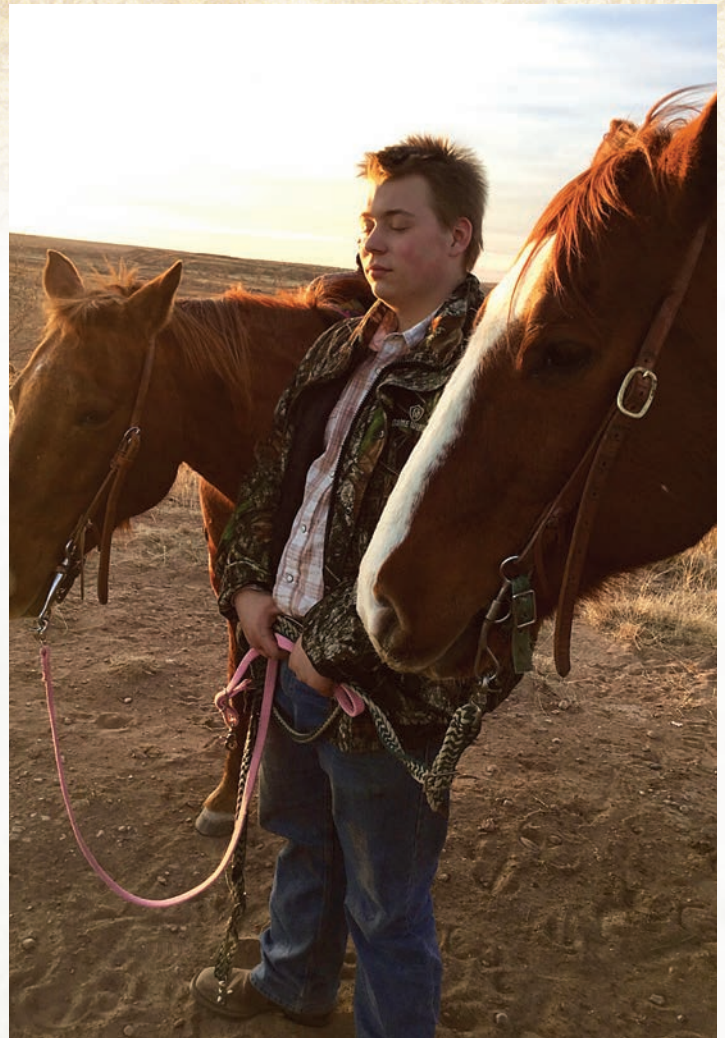
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